



# 2022

Annual Report



*Every baby deserves  
a healthy start*

## Shifting to an upstream approach

The Coalition has worked for the last 30+ years to reduce infant mortality and celebrates every baby that has lived to reach their first birthday as a result of that work. Infant mortality is a community problem — and it takes a community to solve it. It is critical for partners throughout the region to join in the effort to address the underlying societal and structural root causes of infant mortality and poor birth outcomes. Therefore, while the Coalition continues to provide high quality direct services, it has also shifted to taking an upstream approach to improve long-term outcomes.

We are working with a dedicated, forward-thinking group of partners on the Zero Preventable Deaths Leadership Council to achieve our goals of zero preventable infant deaths and zero disparities. The Council guides the Coalition's efforts to address the Social Determinants of Health through the implementation its Fetal and Infant Mortality action plan, including monitoring progress of the first Northeast Florida Maternal and Child Health Policy and Research Center established in 2022, supporting plan implementation and developing course corrections. The council members bring value and specific expertise needed to advance progress.

We are working towards eliminating preventable infant deaths one baby at a time. Infant mortality has dropped more than 35 percent in the region and state since 1991. But, there is more work to be done! When one more baby gets to celebrate their first birthday, it is something I hold near and dear to my heart. This work is critical to a vibrant community and we will continue on our mission because EVERY baby deserves a healthy start in life.



FAYE JOHNSON  
Chief Executive Officer,  
Northeast Florida Healthy Start Coalition

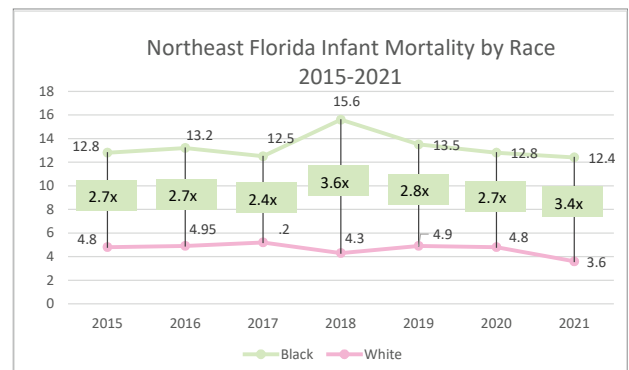
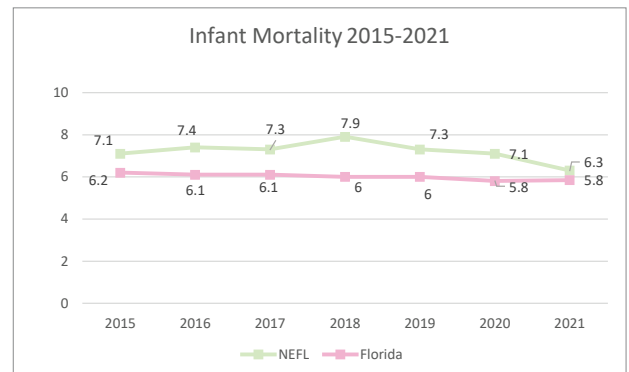
## Infant mortality decreases in 2021, racial disparities rise

In 2021, 116 babies in Northeast Florida died before their first birthday, according to the Florida Department of Health. This represents a significant drop from 2020, when there were 128 infant deaths.

The regional infant mortality rate of 6.3 deaths per 1000 live births is more in line with the state (5.9 deaths per 1000 live births) and nation (5.5 deaths per 1000 live births) than previous years. The leading causes of death were prematurity, sudden unexpected infant deaths (sleep-related) and congenital anomalies. There were an additional 118 fetal deaths, or stillbirths.

Rates varied by county, from 0 deaths in Baker County to 7.2 in St. Johns County. Duval County, the population center that often drives the regional rate, dropped from 7.8 to 6.7 deaths.

Despite improvement in the overall infant mortality rate, racial disparities continue to persist: in 2020, the infant death rate for white babies was 4.8 deaths per 1000 live births, compared to 12.8 deaths for black babies. 2021 provisional data shows a growth in the disparity: black babies died at a rate 3.4 times higher than the white rate. Racial equity in birth outcomes is a key focus of the Coalition.



## Ongoing Data to Action Work Plan

The Coalition conducted a complete review of all infant deaths in 2018, coupled with a Perinatal Periods of Risk analysis. A multi-year plan based on the results was developed. Objectives focus on policy, awareness, engaging grassroots leaders and collaboration in the zip codes with the highest infant death rates.

A FIMR action plan coordinator is currently responsible for ensuring the activities identified in the Data to Action Work Plan are implemented. Activities currently being implemented include:

- A one-day root causes of infant mortality seminar
- Ongoing social marketing campaign (Hey Mama)

- Engaging grassroots leaders in high risk zip codes (Leadership Academy)
- Co-locating CI&R Family Partners in medical offices
- Increasing reach of CONNECT/CI&R (community health worker model)
- Community doula training

In addition, the Zero Preventable Infant Deaths Leadership Council brings together community leaders to address infant mortality by monitoring plan progress and guiding implementation. The council includes representatives from local leadership in housing, health care, public health, workforce development, government and more.

## Healthy Start program continues strong outcomes

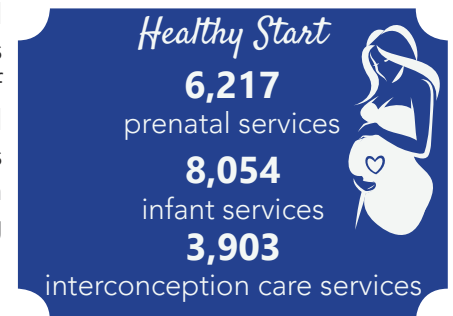
Since 1991, Healthy Start has worked to give every baby the best start in life. The program helps pregnant women, babies and their families with services that can help them have a healthy birth outcome. The Northeast Florida program enrolled 1,794 women and babies in 2022, completing 11,399 home visits.

In Northeast Florida, Healthy Start services are provided by six subcontractors: Children's Home Society, Florida Department of Health Baker, Florida Department of Health Duval, Florida Department of Health Nassau, Inspire to Rise and UF Health Jacksonville. The program continued to have strong birth outcomes and meet performance measures:

- Prenatal Care in 1st Trimester: 62%
- Quit or Reduced Tobacco Use: 76%

- Full Term Births: 81%
- Normal Birth Weight: 80%
- Initiated Breastfeeding: 83%

Each provider consistently met their performance goals with 80 percent or higher each month for: screening mothers for prenatal depression; positive screens referred to a mental health provider; all infants receiving developmental screening; all infants receiving a referral if applicable; and all postpartum mothers receive education on the Family Planning Waiver.



## Providers engage and serve community

Throughout 2022, the Healthy Start providers in all five counties have implemented innovative strategies:

- FDOH Duval County holds monthly prenatal support groups. Monthly topics include breastfeeding, yoga and other relevant topics.
- FDOH Baker hosted several Baker County baby showers for expecting and new moms, and participated in Clay County events. The events provide moms with needed resources and serve as referral to CONNECT/Coordinated Intake & Referral.
- FDOH Nassau reaches families through a wide variety of community outreach, leveraging agencies partnerships and opportunities. Examples include literacy events, day cares and local doulas.
- Inspire to Rise presents case with heavy drug use, addiction, abuse or neglect to their Internal Treatment Team to discuss additional substance intervention or outpatient treatment services that may be needed and are available at the agency.
- UF Health Jacksonville provides services to female inmates at Duval County Pre-Trial Detention Center, including care coordination and Parent Cafe classes.
- Children's Home Society in St. Johns County partners with Alpha & Omega and St. Gerard's to provide education and services to the pregnant teens at the agencies.



## *Coalition awarded federal funding to address infant health equity*

The Coalition is one of four Healthy Start organizations awarded funding from the U.S. Department of Health and Human Services, through the Health Resources and Services Administration (HRSA), to improve maternal and infant health. The Coalition was awarded \$500,000 annually as part of the multimillion, five-year effort aimed to help reduce disparities in maternal and birth outcomes and other significant issues detailed in the Catalyst for Infant Health Equity Program.

Although the Coalition has been working for more than 30 years to increase awareness of the high rate of infant mortality locally, the HRSA funding will help go beyond individual-level direct service interventions to policy and holistic systems changes with the intent to alter the social, physical, and economic environment that shapes

health behaviors and outcomes.

The HRSA grant will help establish the Northeast Florida Maternal and Child Health Policy and Research Center to advance evidence-based policies to address infant health equity. It will also help NEFHSC expand its outreach efforts focused on improving community systems and services that influence health outcomes.

The Catalyst for Infant Health Equity, is one of four programs receiving HRSA funding to implement the White House Blueprint for Addressing the Maternal Health Crisis, a five-goal report aimed to support safe pregnancies and childbirth, eliminate pregnancy-related health disparities, and improve health outcomes for parents and infants across the U.S.

## *Northeast Florida Maternal & Child Health Policy & Research Center*

The Maternal and Child Health Policy Research Center is a grant-supported health initiative founded by the Northeast Florida Healthy Start Coalition, Inc., in 2022. The Center leads the development and implementation of upstream public policies that address maternal and infant health inequities. An intersectional lens examining maternal and infant health inequities will explore health disparities. Through partnerships, the Center will work with MCH and non-MCH providers as advocates, change agents and leaders committed to supporting equity and equality of health justice for infants, children and women of reproductive age.

### *Staff Highlight: Policy & Research Center*

Dr. LaVonne Brown, CHES, serves as Center Director. Her doctorate is in Behavior Education and Health Promotion from Jackson State University. In her dissertation, Dr. Brown designed, implemented, and evaluated the food research study, SAVOR—Sisters Adding Fruits and Vegetables Equals Optimal Results. The current focus of her work is advancing policy and evidenced-based research to inform maternal and infant health equity.

A scholar alumnus of the Jackson Heart Study (2015-2017), Dr. Brown is a public health researcher. Her areas of expertise include women's health, nutrition and obesity prevention. Dr. Brown's background is advocacy and public school education. This line of work, with children and families, spans 30 years in Florida, Georgia, and Mississippi, and international work in South Korea and Cape Town, South Africa.

Dr. Graham F. Watts, Sr. serves as Center Research Associate. He is a graduate of the University of North Florida (Bachelor's and Master's) and The University of Alabama (doctorate).

Dr. Watts is an honorably discharged, Persian Gulf war, U.S. Navy veteran. His previous public health experience includes the Florida Department of Health Tallahassee as the state heart disease and stroke prevention administrator; the Florida Department of Health Duval County as a policy research analyst; and the City of Jacksonville Ryan White Part A program.

Dr. Watts brings experience in health and social services; quality management; program planning; data collection, organization, and analysis; database development; scholarly publications; and system analysis problem solving.



## Community health worker model expands home visiting outreach

In Spring 2022, a team of Community Health Workers were employed to conduct targeted outreach to identify pregnant women that are not enrolled in home visitations services through the CONNECT Coordinated Intake & Referral program. CONNECT utilizes the prenatal and infant risk screens and self-referrals to link women, babies and their families with a home visiting program in their area.

Community Health Workers with lived experience were needed to develop trusting relationships and for their ability to engage women in the concentrated areas. Services are focused on two zip codes identified through the Fetal & Infant Mortality Review process as the highest risk: 32209 and 32210.

The CHWs visit local businesses, canvass neighborhoods, coordinate with partner agencies and attend events. In the short time they were active in 2022, they visited over 500 business, churches and schools. The CHWs also surveyed residents on safe sleep, prematurity awareness and health awareness.

Their goal is to identify pregnant women and infants and identify a home visiting program through the Coordinated Intake & Referral process. They also refer women and their families to community resources. The program is funded through Baptist Health Social Responsibility.

CHWs: Connect



163

Initial Intakes completed

1,156

community members surveyed

536

businesses visited



CJ&R: Connect



Baker

83%

of referred clients completed Initial Intakes

45%

referred to home visiting services

Clay

71%

of referred clients completed Initial Intakes

33%

referred to home visiting services

Duval

79%

of referred clients completed Initial Intakes

43%

referred to home visiting services

Nassau

59%

of referred clients completed Initial Intakes

44%

referred to home visiting services

St. Johns

34%

of referred clients completed Initial Intakes

47%

referred to home visiting services

## Safe sleep survey

During the month of October, CONNECT Community Health Workers and Family Partners surveyed individuals in Jacksonville on their knowledge of safe sleep in honor of Sudden Infant Death Syndrome (SIDS) Awareness Month. The team successfully surveyed 557 individuals ranging from 16-89 years of age.

The majority of the individuals surveyed lived in 32210 (20%) and 32209 (19.6%), the areas with the highest infant mortality rates in Duval County. Most of those who completed the survey were in the age bracket of 16-38 (62%).

Q1: Have you heard about Safe Sleep for babies before? 60% stated yes while 39.6% answered no.

Q2: Do you agree with the American Academy of Pediatrics advice that babies should sleep on their backs instead of their stomachs or sides? 78.6% agreed while 21.4% disagreed.

Q3: Do you think you should use bumper pads, stuffed animal, and pillows, have blankets, or other soft items in the baby's bed/bassinet/pack n play? 24.4% stated yes and 75.6% stated no.

Q4: Do you think it is safe to ever share a bed or couch with a baby when you sleep? 22.08% answered yes and 77.92% answered no.

## Northeast Florida Nurse-Family Partnership graduates largest class

More than 70 two-year-olds and their families graduated the NEFL Nurse-Family Partnership program on November 5th, the largest class to-date in the region, state and nation. The graduation highlighted the accomplishments of each family, from attending every home visit to graduating high school or college to most involved dad.

The NFP program launched in Jacksonville in 2012 as part of the Florida Maternal, Infant, Early Childhood Home Visiting (MIECHV) program. NFP is an evidence-based model that provides intensive case management and home visiting by 11 specially-trained nurses from UF Health Jacksonville for first-time moms from pregnancy until baby is two. The program has since expanded and now serves more than 200 high-risk, first-time mothers in Baker and Duval counties through MIECHV and funding from the NFP National Service Office.



### Nurse-Family Partnership

75

graduates from the program

232

grocery cards distributed to families in need through American Rescue Plan

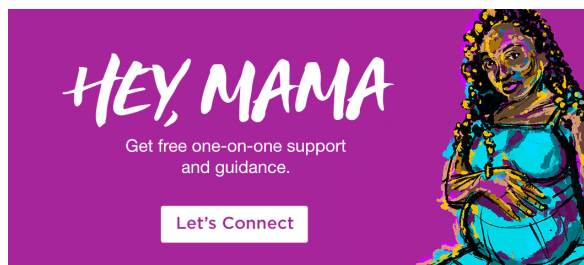


## Hey Mama campaign reaches high-risk zip codes

The Hey Mama social marketing campaign launched in June 2022 with funding from the City of Jacksonville/Kids Hope Alliance.

The campaign aimed to raise awareness about infant mortality and health disparities in ZIP codes 32209 and 32210 with Black women & their family members; adults ages 18-34; and influencers of the above, including policymakers, employers and providers. It incorporated powerful images and emotive poetry with facts, research and information in a number of mediums including out-of-home, radio, digital, social media and a variety of grassroots efforts.

The total reach from paid and organic media was 19,362,462. The campaign was successful in engaging the target population by providing education through graphics/images as well as video. Referrals to CONNECT/ Coordinated Intake & Referral increased by 12.8 percent.



### Make a Noise Make a Difference

19,362,462

impressions/reach through Hey Mama! social media campaign

7

Leadership Academy graduates

11

Infant Mortality education classes held



## Make a Difference! Leadership Academy

Seven women graduated from the Fall 2022 class of the Make a Difference! Leadership Academy. The Academy supports the efforts of local residents to make changes in neighborhood factors that contribute to disparities in health and birth outcomes through learning to be community advocates. It aims to change the trajectory of a community through the individuals trained and assisted in the development of a Community Action Plan. This plan outlines a specific project to move a community to action. For their community project, the graduates selected a get out the vote drive.





# ROSE Project: Recovery Obtained Through Strength and Empowerment

## Staff Highlight

Brianna Marxmiller is a Recovery Peer Specialist at the ROSE Project. She is a former client of one of ROSE's partners, Gateway Community Services. Brianna entered Gateway as a mother in recovery in January 2018 and was in the Pregnant and Post-Partum women's program with her infant son Rhyder.



Brianna lives a beautiful life of recovery with her husband and the five children they share. She always wanted to be a Recovery Peer Specialist and was thrilled to join the Rose Project team. She is thriving as a new Recovery Peer Specialist and enjoys showing mothers in the program how she has now been clean and sober for five years as of January 18, 2018.

She is grateful to get to walk alongside the participants at the ROSE Project one day at a time. Her life is full of healed relationships and joy and happiness from living sober along spiritual lines. She is truly living out one of her dreams and goals at the ROSE Project.

The ROSE Project launched in June 2021 through funding from the Florida Department of Health and the Overdose Data to Action grant. The program pairs a peer specialist with pregnant and parenting moms to complement the services they are already receiving in a home visiting program and assist with recovery. ROSE also partners with facilities like Gateway Community Services, River Region Human Services and Sulzbacher Village to provide group education and link to care. ROSE is integrated into the Azalea Project, the Coalition's long-running program and site for substance-using moms and their families.

Services include one-on-one support from a Recovery Peer Specialist; support groups; life skills courses; multiple pathways to recovery; goal planning; and recovery wellness plans for long-term care.



### The Rose Project

3

certified recovery peer specialists  
provide support to women

72

women served in program

## Seeking Safety serves pregnant and parenting women with substance use

Seeking Safety is a home visiting program that assists mothers who have experienced substance use. Nurse home visitors provide a host of services and resource assistance for expecting and new mothers living in Duval County. The program is funded through the Department of Children & Families state CAPTA Program. The Coalition contracts with the Florida Association of Healthy Start Coalitions to provide services

Moms enrolled in the program receive one-on-one home visits that help improve the overall quality of life for both mom and child. The home visitors also connect families to resources for housing, utilities, legal aid, counseling, baby supplies, job assistance and other local resources.

### Seeking Safety

944

home visits provided

143

clients served

173

plans of safe care completed



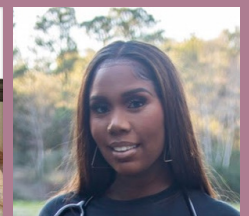
Seeking Safety: A Treatment Manual for PTSD & Substance Abuse by Lisa M. Najavits is the evidence-based counseling model used that provides a coping skills approach and integrated treatment that addresses trauma and addiction at the same time.

## Staff Highlight

Seeking Safety utilizes Registered Nurses to implement the program. The Duval County Seeking Safety nurses bring a strong background in case management and maternal and child health.



Pamela Vicars, RN  
Nurse Supervisor



Traekeshia Gaymon,  
RN, Nurse Home  
Visitor

## Community Baby Shower

The Magnolia Project hosted its sixth annual Community Baby Shower sponsored by State Rep. Tracie Davis on September 24th. 175 pregnant and new moms attended the event at Lake Lucina Plaza, home to the Magnolia East clinic. The baby shower is a free drive-thru and walk up event that provide mothers with the tools they need to raise happy and healthy infants as well as increase awareness for the high infant mortality numbers experienced locally.

The event is held annually during National Infant Mortality Awareness Month to provide families with information and education; HIV screenings; pregnancy tests; COVID-19 vaccines; food giveaways; heart healthy education; infant mortality information; and baby items.

## Magnolia Project utilizes community doulas to improve birth outcomes

The first cohort of the Magnolia Project community doulas was trained and began serving clients in 2022. The Project received funding in September 2021 for the multi-year initiative through the Health Resources & Services Administration (HRSA).

In May 2022, 13 doulas underwent training and certification with partners The Doula Network and BEAM Florida. Project staff began recruitment of clients in the fall with the first babies born with doula support in late 2022. A total of 75 Magnolia Project participants will receive access to a community-based doula through the grant by 2024.



The doulas provide critical support and advocacy for moms prenatally and during delivery. The primary focus is to ensure that pregnant and postpartum women enrolled in the Project access early prenatal care during pregnancy, keep their appointments and receive postpartum family planning and ongoing health care for their chronic physical and mental health needs.

### Magnolia Project

653

case management clients

1605

clinic clients from zip codes 32208, 09, 11 and 77

13

community doulas trained



## National Health Corps AmeriCorps

22,632

hours of services provided



9,746

units of service provided

26

members served

## Beyond clinic walls: Building a network in the community

Camille Marshall served during 2021-2022.

During my AmeriCorps term, I served as a patient navigator at Sulzbacher, a Federally Qualified Health Center that primarily serves people experiencing homelessness and the uninsured. My responsibility was to enroll patients in Patient Assistance Programs (PAPs), bringing in over one million dollars in free medications annually. The range of medications is vast. Without PAP, patients wouldn't have access to these medications that are necessary for their treatment.

I also volunteered at the New American Welcome Center, helping immigrants study for their U.S. citizenship test. We identified students that were in need of medical services, and I assisted them in getting care at Sulzbacher. It is here I truly became a navigational tool between the patient and their health care services.



I came to realize that providing access to healthcare is much more complex than I assumed. You can build the best free clinic but if patients don't know where to look, don't have time off work to go, or don't have access to transportation, that free clinic becomes less accessible. By creating a broader network and building connections with other organizations outside of the clinic, we are able to begin to tackle some of these barriers and serve patients more intimately to better their health and wellbeing.



## Men's Health Week

Fatherhood PRIDE celebrated Men's Health Week June 13-19th by hosting health screenings and scheduling wellness visits for men in conjunction with The Magnolia Project and Agape Family Health Center. Men's Health Week partners also included THE PLAYERS Center for Child Health at Wolfson Children's Hospital and THE PLAYERS Championship.

On "Men's Day Monday," several of THE PLAYERS Red Coats and members of THE PLAYERS team went to the Magnolia East office to get a health screening to demonstrate their support of Men's Health Week and Fatherhood P.R.I.D.E.

Coalition staff at each location also raised awareness for men's and boys' health issues by wearing blue to work on Friday, June 17th for #ShowUsYourBlue Day.



## Fatherhood services expand to Healthy Start

Fatherhood services are expanding region wide to dads and father figures of moms and babies enrolled in the state Healthy Start program. Dads will receive face-to-face services from a Fatherhood Coach using the evidence-based 24/7 Dad curriculum.

The services will be part of the Coalition's broader Fatherhood PRIDE (Parental Responsibility Inspiring Dads Everywhere) program. Fatherhood PRIDE addresses the comprehensive needs of fathers and improves their relationship with their children by increasing fatherhood responsibility, financial self-efficacy and job-driven workforce development.

### Fatherhood PRIDE



**95**

fathers served in case management

**80**

dads received fatherhood education and parenting information

**65**

dads receiving employment services or employed for 6 months

Fatherhood PRIDE also provides case management and group education through funding from the Jim Moran Foundation in Duval County. A community liaison provides infant mortality, safe sleep and shaken baby education program in Duval County through funding from the Kids Hope Alliance/City of Jacksonville.

## Our supporters

Thanks you to the following agencies and individuals who have made the work of the Northeast Florida Healthy Start Coalition possible in 2022!

Baptist Health  
Carol Brady  
City of Jacksonville, Kids Hope Alliance  
CompassMSP  
Megan Denk  
The Dorothy Wilson Mabry Family  
Pauline Drake  
Florida Agency for Health Care Administration  
Florida Association of Healthy Start Coalitions  
Florida MIECHV  
Florida Blue  
Florida Department of Health  
Harvey's Community Bag Program  
Health Federation of Philadelphia  
Health Planning Council of Northeast Florida  
Healthy Start MomCare Network  
Humana  
Jack and Jill of America  
Jacksonville Port Authority  
Jim Moran Foundation  
Kathleen Mankinen  
Nurse Family Partnership  
National Service Office  
PGA Tour/THE PLAYERS Championship  
Simply Healthcare  
Sunshine Health  
TECO Energy  
U. S. Department of Health & Human Services  
Walgreens/Giv.io Charitable  
Walmart  
Wolfson Children's Hospital

## Who We Are

### ADMINISTRATION

Faye Johnson, *Chief Executive Officer*  
Erin Addington, *Chief Operating Officer*  
Cathy Dupont, *Community Advocacy & Leadership Director*  
Elizabeth Golden, *Office Assistant*

### CONNECT: COORDINATED INTAKE & REFERRAL

Beverly Butler, *Program Director*  
Nia Alexis, *Family Partner*  
Latoya Brown, *Family Partner Team Lead*  
Lisa Cunningham, *Family Partner*  
Rodnae Johnson, *Community Liaison*  
Ebony Mayham, *Family Partner*  
Lisa Miller, *Family Partner*

### CONNECT: COMMUNITY HEALTH WORKERS

Shakela Curtis, *Community Health Worker*  
Roslyn Parker, *Community Health Worker*  
Kara Ramesar, *Team Lead*  
Phyllis Smith, *Community Health Worker*

### FATHERHOOD PRIDE

Jack Johnson, *Project Director*  
Kima Morales, *Program Supervisor*  
Nikolas Duke, *Case Manager*  
James Neeley, *Community Liaison*  
Sylvester Rucker, *Case Manager*

### HEALTHY START

Tiffany Knight, *Program Director*

### MATERNAL & CHILD HEALTH POLICY & RESEARCH CENTER

LaVonne Brown, *Director*  
Graham Watts, *Research Associate*

### MAGNOLIA PROJECT

Marsha Davis, *Project Director*  
Lacrecia Anderson, *Data Entry Clerk/Community Health Worker*  
Michelle Clark, *Team Leader/Supervisor*  
Earnestine Jackson, *Case Manager*  
Antionette Martin, *Women's Intervention Specialist*  
Celestine Mills, *CAN Coordinator*  
Nina Odom, *Outreach Specialist*  
Annie Thomas, *Case Manager*

### NATIONAL HEALTH CORPS FLORIDA

KaTori Roussel, *Program Director*

### NURSE-FAMILY PARTNERSHIP

Trina Reed, *Program Manager*

### SEEKING SAFETY

Pamela Vicars, *Nurse Supervisor*  
Traekeshia Gaymon, *Nurse Home Visitor*

### ROSE PROJECT

Katherine Johnson, *Program Supervisor*  
Sandra Gates, *Recovery Peer Specialist*  
Brianna Marxmiller, *Recovery Peer Specialist*

### CONSULTANTS

Samantha Brewer, *Graphic Designer*  
Roberta Christopher, *Nurse Supervision*  
Tracy Claveau, *FIMR Coordinator*  
Janet Jones Dukes, *FIMR Action Plan Coordinator*  
Cynthia Nixon, *Accounting Services*  
Lisa Pelle, *Quality Improvement*  
Cheryl Wright, *Make a Noise, Make a Difference intervention*  
DCSI, *HR Consulting*  
James Moore & Company, *Accounting Services*  
Ruckus, *Make a Noise, Make Difference social marketing*

### DIRECT SERVICE PROVIDERS

Children's Home Society  
Florida Department of Health Baker  
Florida Department of Health Duval  
Florida Department of Health Nassau  
Inspire to Rise  
UF Health Jacksonville

## 2022 Coalition Membership

Nicole Alexander, MD  
Linda Forde, *Treasurer*  
Meaghan Crowley  
Megan Denk  
Pauline Drake, Esq., *Chair*  
Mark Hudak, MD, *Vice Chair*  
Carol Neil, PhD, *Secretary*  
Teleauba Revels  
Jason Roth  
Judge R. Anthony Salem  
Stephanie Thomas  
Kortney Wesley  
Tyree Williams

Northeast Florida Healthy Start Coalition  
751 Oak St., Suite 610  
Jacksonville, FL 32204

904.723.5422

[nefhealthystart.org](http://nefhealthystart.org)

    @nefhealthystart

 **Northeast Florida  
Healthy Start**  
COALITION, INC.  
*Every baby deserves a healthy start*